Manchester COVID-19

Twelve Point Action Plan: Winter 2021/2022 (incorporating our response to the Omicron Variant of Concern)



December 2021

Introduction

12-Point Plan: Winter 21/22

This Action Plan for Winter 2021/2022 is an integral part of our high level, public facing <u>Manchester Local Outbreak</u> <u>Prevention and Response Plan</u>, last updated in March 2021. The requirement for local authorities to set out their plans for responding to COVID is detailed in the Department of Health and Social Care's <u>COVID-19 Contain Framework</u>, recently updated on 7th October 2021.

Manchester's Local Outbreak Prevention and Response Plan is organised according to **themes**, the **core aspects of the end-to-end response** and **key developments**:

Themes

- High risk settings and locations
- High risk, clinically vulnerable and underserved communities
- Compliance and enforcement
- Communications and engagement
- Resourcing
- Data mobilisation and information sharing

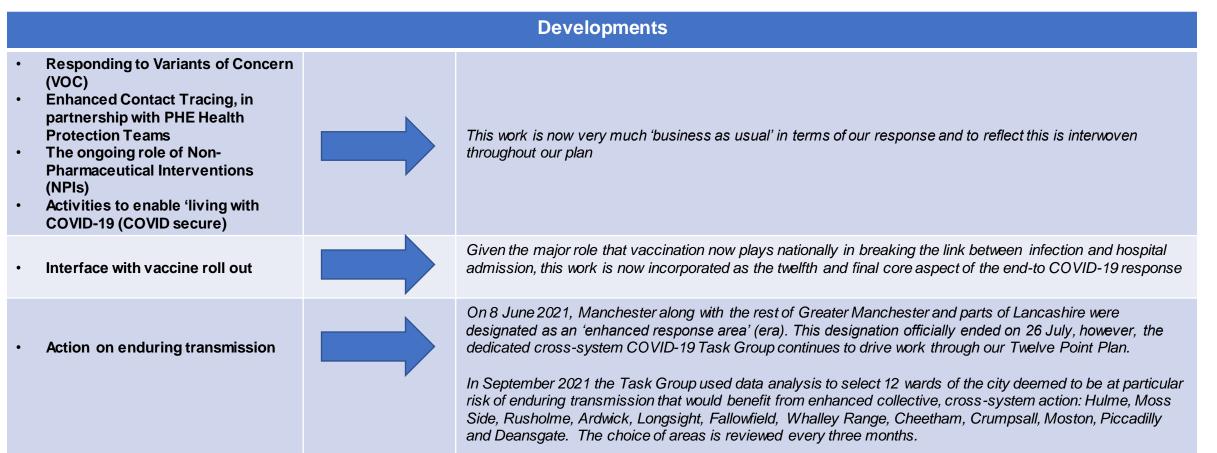
Core Aspects of the End-to-End Response

- Community testing
- Contact tracing
- Support to self-isolate
- Outbreak management
- Surveillance

Developments

- Responding to Variants of Concern (VOC) including Omicron
- Enhanced Contact Tracing, in partnership with PHE Health Protection Teams
- The ongoing role of Non-Pharmaceutical Interventions (NPIs)
- Activities to enable 'living with COVID-19 (COVID secure)
- Interface with vaccine roll out
- Action on enduring transmission

A great deal of work has taken place since our Local Outbreak and Response Plan was last updated, and the pandemic has moved into a different phase. Colleagues from across the system have worked tirelessly to ensure that our city moved as safely as possible through all four steps of the national roadmap and we are now able to deliver targeted interventions in response to the Omicron Variant of Concern (VOC) that emerged at the end of November. It is important to note that our local Manchester Test and Trace team have the capability and expertise to deal with any VOC as demonstrated by our response in managing the transition from the Alpha to the Delta variant, including the local delivery of Operation Eagle. To reflect these developments and the corresponding evolution of our response, the following adjustments have been made to the framework that underpins our plans:



Endorsement and Implementation

The implementation of this Action Plan is overseen by the Manchester COVID-19Task Group, a multi-agency partnership chaired by the Director of Public Health, David Regan.

Key decisions are escalated to Manchester Gold chaired by Joanne Roney, Chief Executive, Manchester City Council. The membership of Gold includes the Senior Management team of Manchester City Council and senior representatives from Manchester Local Care Organisation, Manchester University Hospitals NHS Foundation Trust, Manchester Health and Care Commissioning and GMP

For any further information about this plan please contact (<u>david.regan@manchester.gov.uk</u>).

Our Twelve Point Action Plan has been updated regularly since August 2020 and mirrors the national and Greater Manchester approach, with a focus on the following aims:

- 1. Support early years, schools and colleges to remain open and operate as safely as possible, using effective infection control measures, testing, management of outbreaks and vaccination where appropriate. Ensure universities and other higher education settings remain open and operate as safely as possible using effective infection control measures, testing, management of outbreaks in campuses and student accommodation and vaccination where appropriate
- 2. Protect the city's most vulnerable residents by reducing and minimising outbreaks in care homes and other high risk residential settings, including prisons
- 3. Support workplaces and businesses to operate as safely as possible, using compliance measures and enforcement powers where necessary. Support work to keep our border safe at Manchester Airport and respond to VOC such as **Omicron**.
- 4. Facilitate the recovery of the city by supporting the shift from regulatory to voluntary guidance for events, leisure and religious celebrations
- 5. Ensure the needs of people and communities that are high risk, clinically vulnerable or marginalised are prioritised and addressed within the broader COVID response
- 6. Co-ordinate communications activity to enable Manchester residents to live safely with COVID and make informed decisions, including around vaccination
- 7. Deliver targeted community engagement that supports wider aims and objectives, ensuring that appropriate and culturally sensitive approaches are taken
- 8. Ensure that decisions in respect of the direct response to COVID-19 and the wider recovery programme are informed consistently by high quality data and intelligence
- 9. Continue to deliver the community testing model, with a focus on testing becoming part of 'living with COVID' and on underrepresented and disproportionately impacted groups

10. Identify local cases of COVID early including VOC such as **Omicron** and provide a rapid response though effective contact tracing and outbreak management

- 11. Ensure residents comply with any legal instruction to self-isolate and have the support to enable them to do so
- 12. Work with the NHS locally to drive up vaccination rates among those groups with lower uptake, ensure second vaccinations are administered and support the roll out of booster vaccinations

EARLY YEARS, SCHOOLS & COLLEGES

AIM: Support early years, schools and colleges to remain open and operate as safely as possible, using effective infection control measures, testing, management of outbreaks and vaccination where appropriate.

Manchester COVID-19

12-Point Plan: Winter 21/22

Autumn Highlights

Lead: Liz Clarke

Objectives:

- Closely monitor cases and provide robust local test and trace procedures, with access to expert advice and support to manage complex outbreaks
- 2. Support settings to implement regular testing at the start of Autumn term and testing in outbreak situations
- 3. Disseminate timely and accurate advice, guidance and learning
- 4. Encourage vaccination uptake in adults working with children

•Schools returned for the new academic year with lifted restrictions. Packages of support were provided in advance including revised health and safety documents and a revised online positive case reporting form and guidance

•Guidance and support provided re: vaccine hesitancy and onsite testing. There were a high number of cases in primary and particularly secondary schools; small outbreaks were responded to quickly

•The majority of schools continued to report cases directly to the Manchester Test & Trace Response Service; the team worked with many parents who were self-isolating and were having difficulty getting their children to school in line with DfE guidance - individual support was provided to parents in this situation

•Two Infection Prevention and Control webinars were delivered to nurseries and childminders across the city

•Presented a retrospective analysis of COVID in school-age children and across Manchester school settings to the Children and Young People's Scrutiny Committee



October

•Schools were provided with information on enhanced risk management and interim arrangements in line with other GM areas. No concerns noted on face mask wearing being re-introduced

Manchester COVID-19

12-Point Plan: Winter 21/22

EARLY YEARS, SCHOOLS & COLLEGES

CITYWIDE

AIM: Support early years, schools and colleges to remain open and operate as safely as possible, using effective infection control measures, testing, management of outbreaks and vaccination where appropriate.

Contain Outbreak Management Funding until 31/03

	December	January	February	March	Q1 2022		
	Implement processes for	monitoring cases in settings: analys	se info & initiate Outbreak Contro	ol Team meetings/additional m	easures as required		
		Implement the new Greater	Management Outbreak Manage	ment Framework			
		Provide regular updates/guidar	nce on reducing & managing infe	ctions, incl. webinars			
	Monitor & implement changes to national guidance, incl. on-site testing if required						
		Ensure risk as	sessments are updated & appro	oriate			
	F	Provide advice re: MCC/agreed unic	on position & govt guidance on C	OVID-related HR matters			
C		Promote vaccinations for sc	hool communities, eligible childr	en & young people			
		Promote regular	lateral flow testing for staff & st	udents			
		Offer ons	site visits & COVID-secure audits				

UNIVERSITIES & OTHER HIGHER EDUCATION SETTINGS

AIM: Ensure universities and other higher education settings remain open and operate as safely as possible using effective infection control measures, testing, management of outbreaks in campuses and student accommodation and vaccination where appropriate Manchester COVID-19

12-Point Plan: Winter 21/22

Autumn Highlights

Leads: Sarah Doran, Arpana Verma & Jenny Clough

Objectives:

- 1. Manage complex outbreaks in campuses and student accommodation by closely monitoring cases and providing robust local test and trace procedures, with access to expert advice and support.
- 2. Support settings to implement regular testing at the start of Autumn term and testing in outbreak situations.
- 3. Increase student and staff vaccination coverage.

•Established a GM Public Health Advice to Universities Group; Outbreak Prevention Plans were in place for all higher education settings

•Regular investigation of cases linked to universities to support an early and effective outbreak response. There were a low number of cases associated with universities

- •There were a low number of cases in students in university-owned and private student accommodation during this period and no significant outbreaks. Student vaccination uptake was good
- A new GM Higher Education COVID-19 Outbreak Management Framework was developed

•Delivered a presentation to LARIA (Local Area Research and Intelligence Association) to demonstrate and share learning from the innovative work of Manchester Test and Trace with universities



October

•There were a small number of cases in students in university-owned and private student accommodation during this period and no significant outbreaks. There were a small number of staff cases. A small outbreak at BPP University was investigated by the Environmental Health team with no immediate concerns

Manchester COVID-19

12-Point Plan: Winter 21/22

UNIVERSITIES & OTHER HIGHER EDUCATION SETTINGS

CITYWIDE

AIM: Ensure universities and other higher education settings remain open and operate as safely as possible using effective infection control measures, testing, management of outbreaks in campuses and student accommodation and vaccination where appropriate

Contain Outbreak Management Funding until 31/03

		December	January	February	March	Q1 2022			
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		Monitor cases in settings (staff, students, visitors (incl. to cultural institutions and events))" analyse info & initiate Outbreak Control Team meetings as required to the set of the set							
		Promote vaccination options to students & staff; encourage vaccination for health and care students to enable them to attend placements							
		Promote winter comms campaign							
		Encour	age regular LFD testing; implemen	t any guidance for PCR testing	in response to VOCs as require	d			
		Recommend PCR testing for students returning home at end of Autumn term	Recommend PCR testing for students returning for Spring term						
	(Implement new GM Higher Edu	cation COVID-19 Outbreak Mar	nagement Framework				
	(Plan for	'Plan B' and DfE Levels 3 & 4					
	(International S	tudents: ensure access to support	to self-isolate & accurate advice	e around their vaccination requir	ements			
		Provide advice/support to pri	vate student accommodation provi	ders & promote outbreak notific	ation webform form to enable ea	arly reporting >2 cases			
		Ensure Outbreak Control Plans in place for private student accommodation providers							
		Engage with Student Unions	and University leads on COVID-se	cure plans for campus hospitali	ty and hosting large events, incl	uding managing visitors			
		Work with un	iversity H&S teams to assess CO	VID controls within on-campus r	etail sites, pop-up markets & ho	spitality			
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CARE HOMES & OTHER HIGH RISK RESIDENTIAL SETTINGS

AIM: Protect the city's most vulnerable residents by reducing and minimising outbreaks in care homes and other high risk settings, including prisons and primary care

Manchester COVID-19

12-Point Plan: Winter 21/22

Autumn Highlights

Leads: Leasa Benson, Nicola Rea

Objectives:

- 1. Manage outbreaks by closely monitoring cases and provide expert advice and support.
- 2. Reduce transmission by supporting settings to implement good practice and national/local guidance including infection prevention and control, testing, contact tracing, result management and outbreak management.
- Increase vaccination uptake in staff and residents by supporting providers and partners.
- 4. Work with regional Health Protection Teams to manage prison outbreaks.

•This period saw the lowest number of COVID situations all year within adult social settings. The team developed a regular Adult Social Care bulletin and continued to support care homes around mandatory vaccination for staff

•Supported the development of systems to identify, report and manage COVID cases in the city's Bridging hotels

• Joint work between Environmental Health and the Community Health Protection Team around ventilation in day care centres and to address concerns with COVID-secure plans in some Manchester care homes and isolation provisions for people with COVID returning from hospital stays

• Provided advice to a children's residential home regarding admission of unaccompanied asylum-seeking children



•Conducted onsite visits to Bridging Hotels; cross-team working to develop responses to cases and outbreaks, arrangements for testing and provision of Infection Prevention & Control advice



•Supported Independent Mental Health Hospitals with Infection Prevention & Control visits and testing

CARE HOMES & OTHER HIGH RISK RESIDENTIAL SETTINGS

CITYWIDE

AIM: Protect the city's most vulnerable residents by reducing and minimising outbreaks in care homes and other high risk settings, including prisons and primary care

Contain Outbreak Management Funding until 31/03

	December	January	February	March	Q1 2022			
	erpreting new guidance							
	Support settings to implement IPC advice/guidance, incl. provision of audits & on-site visits							
	Provid	de regular bulletin to settings (e.g.	guideline changes, PPE/AGP si	upport, IPC training, vaccination)				
	Ens	sure local process in place for prov	iders to access testing and anti-	viral medication when required				
	Work towards winter planning	g, provision of testing for flu/other r	espiratory outbreaks					
	Contribute to GM Supp	oorted Living audit tool						
		Support primary care	e settings, incl. resource pack ar	nd audit tools				
		Deliver IPC training pro	gramme via specialist Infection	Control trainers				
		Monitor, provide & coordinate F	it testing & training for Aerosol	Generating Procedures				
	Provide guidance t	o and implement controls at Afgha	n Bridging Hotels					
	Provide support to prisons, Courts	and Approved Premises and homelessne	ess provision around cases, clusters & c	outbreak, undertaking site visits to asse	ess controls when necessary			
		Work to enhance understanding	of data in respect of cases and	ests in high-risk settings				

WORKPLACES, BUSINESSES & BORDER

AIM: Support workplaces and businesses to operate as safely as possible, using compliance measures and enforcement powers where necessary. Support work to keep our border safe at Manchester Airport

Manchester COVID-19

12-Point Plan: Winter 21/22

Autumn Highlights

Lead: Carmel Hughes

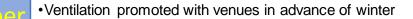
Objectives:

- Reduce transmission by supporting businesses to reactively and proactively implement good practice and national and local guidance.
- 2. Enact compliance measures and enforcement powers where necessary.

October

- 3. Provide early identification of potential issues within businesses using data and intelligence.
- 4. Support compliance with testing and quarantine regimes for international travellers and work with airside partners to facilitate access to local primary care.

•Managed Quarantine Hotels transitioned to Bridging Hotels (localities-led), with a move from DHSC to Home Office-led controls involving integrated work between local and regional teams



•No large workplace outbreaks were reported. Engagement took place with businesses re: CO² monitors and ventilation issues

•120 visits to businesses took place, with distribution of LFD test kits to businesses in Rusholme, Hulme, Moss Side, Miles Platting, Moston, Newton Heath and Harpurhey

 Investigated workplace outbreaks at a travel company, estate agents and clothing wholesaler; provided advice and guidance to improve controls, notification procedures and ventilation

•Reassurance was provided to a member of the public who raised a concern regarding a funeral they had attended and potential risk of an open casket. A visit to the setting confirmed all required controls were in place to prevent risk of transmission

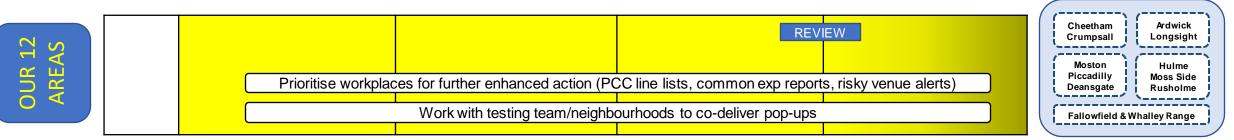
WORKPLACES, BUSINESSES & BORDER

CITYWIDE

AIM: Support workplaces and businesses to operate as safely as possible, using compliance measures and enforcement powers where necessary. Support work to keep our border safe at Manchester Airport

12-Point Plan: Winter 21/22

December	January	February	March	Q1 2022			
	Develop/recalibrate COVID) response services - blended &	flexible approach				
Develop	Develop Eating Out Engagement Project to incl. night-time economy & events						
	Enhanced engagement/site visi	ts, coordinating different elemer	nts of COVID response				
Develo	op guidance & information re: CO	VID controls & risk assessments	s, incl. ventilation & CO ² monitor	S			
	Prepare businesses to return to full capacity, pre-COVID workplace activities & operations						
Distribute	lateral flow testing kits; impleme	nt any guidance for PCR testing	in response to VOCs as require	ed			
Engage with venues re: Christmas celebrations							
	Take enforcement action whe	re necessary, incl. use of COVID	-19 Direction Powers				
Work with Manchester Busines	ا s Support Group to offer regulatory	and COVID-secure guidance to	small and medium enterprises as	they move towards BAU			
Work w	Work with Community Health Protection Team & homelessness to provide outbreak management procedures						
		Comms to businesses re: te	sting & booster				



EVENTS, LEISURE & RELIGIOUS CELEBRATIONS

AIM: Facilitate the recovery of the city by supporting the shift from regulatory to voluntary guidance for events, leisure and religious celebrations, and to ensure the sector is well positioned to respond to any national policy changes

Manchester COVID-19

12-Point Plan: Winter 21/22

Autumn Highlights

Leads: Barry Gillespie, Julie Jerram, Carmel Hughes

Objectives:

- 1. Support the event sector to reactivate ensuring that event organisers can proceed with confidence and we are adequately protecting our residents and visitors.
- 2. Working closely with communities, provide leadership and guidance in order to safely and proportionately manage the risk of transmission of COVID.
- Ensure that event organisers/ venue operators are clear with regard to their legal responsibilities and provide support and advice, using enforcement powers where necessary.

•Good controls in place and effective partnership working for large events, including Sounds of the City, Parklife, Warehouse Project and Carnival 50

•Preparation for Bonfire Night celebrations, the Conservative Party Conference and Christmas markets

•Work took place with the FA and Trafford Council on COVID-secure plans for the UEFA Women's Champion Football Draw

October

•Site visits and assessment of controls took place at the Cathedral Gardens Ice Rink, Levenshulme Market and for Halloween and Bonfire Night celebrations

•Undertook inspections to all Christmas Market food concessions, checking COVID-secure risk assessments. Triangulated and monitored case data closely to enable a quick response to any transmission issues



•Worked closely with the Etihad Stadium and the Palace Theatre in response to positive cases; provided advice to British Taekwondo in order to enable a young athlete to participate in the Junior European Championships

EVENTS, LEISURE & RELIGIOUS CELEBRATIONS

CITYWIDE

AIM: Facilitate the recovery of the city by supporting the shift from regulatory to voluntary guidance for events, leisure and religious celebrations, and to ensure the sector is well positioned to respond to any national policy changes

December	January	February	March	Q1 2022				
Provide events programme wit	h Partnership approach to support cautious approach to lar	planned events (Safety Advisor ge scale, free-to-access, close		Assessments) & retain a				
	Undertake pre-event site visits to assess COVID controls							
	Define city's Risk Manage	ment approach incl. use of the I	NHS COVID pass.					
	Apply COVID-19 Direction Powers	s where organisers fail to put ap	propriate controls in place					
Support sector & supply chain with labour, supplies & equipment challenges								
Develop messaging for communities/audiences promoting vaccination, testing & ongoing requirement for COVID control measures								
Establish Events	Commission to shape how Manch	ester Event Strategy can suppo	rt city's recovery programme (20	022 onward)				

HIGH RISK, CLINICALLY VULNERABLE & MARGINALISED COMMUNITIES

AIM: Ensure the needs of people and communities that are high risk, clinically vulnerable or marginalised are prioritised and addressed within the broader COVID response

Manchester COVID-19

12-Point Plan: Winter 21/22

Autumn Highlights

Lead: Cordelle Ofori

Objectives:

- Ensure that communications activity is inclusive of and targeted on priority groups.
- Ensure the needs of priority groups are understood and used to drive engagement activity.
- 3. Ensure priority groups can access and benefit from all COVID response offers (testing, contact tracing, support to self-isolate, vaccination) and general support for living with COVID by regularly monitoring insight and intelligence from a health equity perspective

•Over 2000 COVID Chats had taken place, with more requests being received for training



October

November

•Central Coordination Hub staff undertook training on vaccinations to enable them incorporate vaccination advice when speaking to the public about testing, contact tracing and support to self-isolate

•The vaccination helpline went live, calls were received from across GM and enquiries covering a wide range of vaccination topics

Changes were trialled to the delivery of the Vaccine Equity meetings to recreate the connections that worked well during the enhanced response area work, bringing together soft intelligence, data, staff working on the ground and vaccination programme leads

•Approved 40 applications to the COVID Health Equity Manchester Targeted Grant Fund for small community groups

•Significantly increased the conversion of enquiries to the Vaccination Helpline to vaccination appointments

HIGH RISK, CLINICALLY VULNERABLE & MARGINALISED COMMUNITIES

CITYWIDE

AIM: Ensure the needs of people and communities that are high risk, clinically vulnerable or marginalised are prioritised and addressed within the broader COVID response

	December	January	February	March	Q1 2022
		Develop & streng	then approach to inclusive com	munication	
	Focus o	n health inclusion groups (new mig	l grants, refugees & asylum seeke	ers, Gypsies, Roma&lrish trave	llers)
	Commi	ssion project to improve engageme	ent with Black Caribbean comm	unities	
		nission project to improve engagem			
		Continued work to support and s	strengthen Sounding Boards		
		COVID Chats -			
			s the immediate indirect consec		
			er CHEM targeted fund 21/22		
-			Plan, incl. support for Evergreen		
		insure Vaccination helpline meets	Heeds of COVID-19 Health Equ	ity manchester priority groups	

COMMUNICATIONS

AIM: Co-ordinate communications activity to enable Manchester residents to live safely with COVID and make informed decisions, including around vaccination and responding to Variants of Concern such as **Omicron** Manchester COVID-19

12-Point Plan: Winter 21/22

Autumn Highlights

Lead: Alun Ireland

Objectives:

- Support the cultural shift to 'living with COVID' by communicating clear messages that people will need to continue longer term with regular testing, contact tracing, infection prevention and control measures.
- 2. Increase vaccination uptake by ensuring that the general public and other key stakeholders have clear information about the vaccination programme, its delivery and effectiveness

•Developed the Winter Vaccination Campaign, bringing together information about the COVID vaccine, booster, flu jab and testing

• 'Return to School' packages and campaign messages provided in 'Welcome Back' style

•Manchester's Winter communications campaign was launched, featuring a 'Manchester's winter is coming' theme with a 'Game of Thrones' lookalike actor and a winter message from Manchester's Director of Public Health

•Full channel plan initiated for the campaign, including media relations, digital screens, radio, mobile phone advertising, GP surgeries, student pubs, website, social media, local publications etc. Vaccination site-based assets were also developed

•Developed new communications assets for Christmas parties and shopping



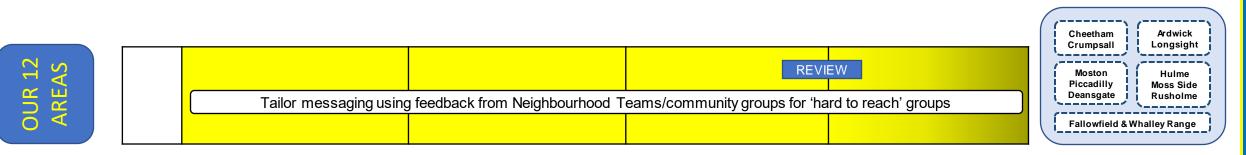
October

•Broadened the Winter Wellness messages, including work with the Age Friendly Team

COMMUNICATIONS

AIM: Co-ordinate communications activity to enable Manchester residents to live safely with COVID and make informed decisions, including around vaccination and responding to Variants of Concern such as **Omicron**

	December	January	February	March	Q1 2022
	Work acr	ross MFT, MHCC, MLCO & MCC t	o implement joint community e	l ngagement plans for targeted w	l vork
	Deliver Winter Comms Campaign				
	Support delivery of Vaccine	e Prog winter comms plan			
		Ongoing deliv	ery to promote the 'evergreen'	offer	
		Targeted activit	ty around boosters and second	doses	
		Support inequalities	workstream incl. work with neig	hbourhoods	
		Targeted sector & service spe	cific communications support ir	ncl. for cultural events	
		Co-ordinate messag	ing in response to any Variants	of Concern	
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CITYWIDE

ENGAGEMENT

AIM: Deliver targeted community engagement that supports wider aims and objectives, ensuring that appropriate and culturally sensitive approaches are taken Manchester COVID-19

12-Point Plan: Winter 21/22

Autumn Highlights

Leads: Shefali Kapoor, Cordelle Ofori

Objectives:

- Plan and deliver targeted community engagement activity informed by data/intelligence-led and place-based approach
- 2. Ensure a wide as reach as possible working with the right organisations and individuals so that messaging is able to come from trusted sources.

October

3. Deliver an effective response to Variants of Concern and Variants Under Investigation where required. •Engagement work targeting young people at Parklife used a system-wide approach

•Worked with People Voice media to produce grassroot films with 9 VCSE organisations citywide, targeting key communities with foodbanks

•Staff from the five neighbourhoods covering the 12 priority areas began meeting weekly to ensure a consistent approach and to share resources

•The Citywide Neighbourhoods (COVID) Response Team commenced work to deliver the Youth Engagement Strategy over the next 6 months

•Delivered a wide range of engagement activities in the priority wards, including a Wellbeing Chat pop-up in Moss Side & Rusholme, distribution of 'COVID Safe Packs' to popular student venues in Fallowfield, library engagement sessions in the central area, a supermarket stall targeted at the Jewish community in Cheetham & Crumpsall and work with a VCSE group in Longsight to update and distribute COVID posters they had created

November •Met with Neighbourhood Managers and COVID Connectors to develop and inform the Youth Engagement Strategy and identify key influencers

ENGAGEMENT

AIM: Deliver targeted community engagement that supports wider aims and objectives, ensuring that appropriate and culturally sensitive approaches are taken

		December	January	February	March	Q1 2022
ITYWIDE						
		Place-based a	pproach to community engagemer	t - work with local communities	to support testing & vaccination	messages
			th-based approach (use of trusted			youth & play orgs, General
			Practices) building trust & improv	ing engagement with Black, Asia	an & disabled communities	
U			Strengthen role of COVID	Chat coordinators and COVID C	Chat provider group	

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Youth engagement: Work with		REVIE	EW III				
Teams Around Neighbourhoods to design 100-daychallenge	Youth engagement: Engage target groups via delivery of 100-day challenge		Cheetham Ardwick				
programme of events				Crumpsall Longsight			
E	Enhanced engagement & delivery of testing & vaccination messages			Piccadilly Moss Side Deansgate Rusholme			
Ensure that n/hoo	od teams have opportunity to feed	back on tailored messages for th	neir communities	Fallowfield & Whalley Range			
Ca	Cascade messages and updates across wider neighbourhood teams						
Analyse granular data (e.	.g. housing types, analysis of non-	contactable individuals) to targe	t enhanced engagement				

DATA & INTELLIGENCE

AIM: Ensure that decisions in respect of the direct response to COVID-19 and the wider recovery programme are informed consistently by high quality data and intelligence

Manchester COVID-19

12-Point Plan: Winter 21/22

Autumn Highlights

Lead: Neil Bendel

Objectives:

- Use data and intelligence to review and inform the responses to, and outcomes of, changes to national and local COVID guidance and regulations.
- 2. Work with partners to continue to refine and improve data management and reporting processes, adding new data sources where appropriate.

October

November

 Use existing and emerging data sources to analyse the impact and effectiveness of historic and future interventions to inform COVID response and recovery programmes •Analysed data to support the COVID-19 Task Group to select twelve areas of the city as 'areas of collective action', including high case rates, low testing rates, low levels of compliance with contact tracing, need for support to self-isolate, low vaccination rates and local intelligence

•Undertook analysis to identify the number of non-household contacts for school-age cases to support communications with Regional and National Contact Tracing teams.

•Developed a Tableau dashboard to monitor key surveillance measures across the 12 priority wards for collective action

•Commenced analysis on excess deaths in Manchester residents throughout the pandemic

•Completed an initial analysis of COVID-19 re-infections

 \cdot Provided data analysis to support a review of the priority areas

DATA & INTELLIGENCE

AIM: Ensure that decisions in respect of the direct response to COVID-19 and the wider recovery programme are informed consistently by high quality data and intelligence **including the early warning system for the Omicron VOC**

*PRIORITIES THAT ARE SPECIFIC TO INDIVIDUAL WORKSTREAMS ARE INCLUDED ELSEWHERE IN THE PLAN

Manchester COVID-19

12-Point Plan: Winter 21/22

	December	January	February	March	Q1 2022		
		Improve linkages betwe	en vaccination, positive tests &	cases data sets			
	M	onitor emerging research on key m	nonitoring and surveillance tools	(e.g. regarding reinfections)			
VIDE	Support COVID-19 Vaccination Programme incl. seasonal flu & Booster workstreams						
	Raise awar	eness of Post-Acute Covid-19 Syn	drome in communities & interac	tions with existing health inequa	alities		
CITYWID		Develop programme of v	vork to support COVID-19 Reco	very Programme			
0	Unc	lertake retrospective analysis of lo	cal impact of COVID, beginning	with excess deaths by cause			
	Develop programme of work to support the transition to Manchester Health Protection Board						
	Develop links with MF	T Clinical Sciences Data Unit to in	form modelling of secondary ca	re demand & implications for W	inter Pressures		

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2 S	REVIEW	Cheetham Crumpsall	Ardwick Longsight
БЧ		Moston Piccadilly	Hulme
⊃ ¥	Support INTs with data and intelligence synthesis	Deansgate	Moss Side Rusholme
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		Fallowfield & V	Vhalley Range

TESTING

AIM: Continue to deliver the community testing model, with a focus on testing becoming part of 'living with COVID' and on underrepresented and disproportionately impacted groups

Manchester COVID-19

12-Point Plan: Winter 21/22

Autumn Highlights

Lead: Tim Keeley

Objectives:

- 1. Continue to adapt our community testing offer, supporting improved and equitable access.
- 2. Support schools, universities and businesses through encouraging regular asymptomatic testing.

October

November

3. Support testing in targeted priority groups, addressing any gaps, and deliver an effective response to Variants of Concern and Variants Under Investigation through surge testing where required. •Testing pop-ups held at Gorton Festival, Whitworth Park and New Smithfield Market

•Work ongoing with COVID Chat Coordinators and to increase understanding of barriers to testing including via surveys at testing sites.

•A second joint testing and vaccination event was held in Chinatown, led by the Integrated Neighbourhood Team, this was very successful with 62 assisted tests completed and 252 testing kits distributed

•A joint testing and flu vaccination event in was held at a Youth Centre on the Longsight/Ardwick border

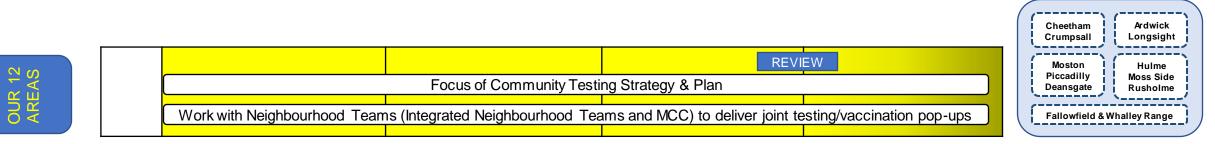
•The Manchester Test & Trace Response Service Testing Team conducted 38 community tests and 9 rounds of asymptomatic testing and 1 round of outbreak testing in Extra Care facilities

•Modelled potential local costs for community testing in the event of national funding coming to an end, including support for schools, high-risk settings, targeted pop-ups, engagement via voluntary and community-based organisations and storage and distribution

TESTING

AIM: Continue to deliver the community testing model, with a focus on testing becoming part of 'living with COVID' and on underrepresented and disproportionately impacted groups and mobilising capacity as necessary to respond to the Omicron VOC

December	January	February	March	Q1 2022		
	Likely ra	ationalisation of national testing	sites			
Monitor demand on Lo	cal PCR Testing Sites					
Review agile community asymptom	Review agile community asymptomatic testing & home test distribution in line with Govt review of programme and our contingency planning Promote asymptomatic testing in line with Government guidance through regular comms/engagement & via business settings					
Promote asymptomatic testing ir						
	Work with Uł	HSA to implement LTS (PCR t	esting) rationalisation strategy	for 2022		
	Provide 'step up to care' t	esting & supported testing for E	xtracare settings			
	Support high risk settings with regular & outbreak testing					
Monitor implementation of enha	I Inced testing pilot for symptomatic	l c disabled people unable to acc	ess testing via usual routes.			



12-Point Plan: Winter 21/22

CONTACT TRACING & OUTBREAK MANAGEMENT

AIM: Identify local cases of COVID early and provide a rapid response though effective contact tracing and outbreak management

Manchester COVID-19

12-Point Plan: Winter 21/22

Autumn Highlights

Lead: Sophie Black

Objectives:

- Increase the number of cases managed locally by continuing to develop the 'locality first, GMsupported' model of contact tracing.
- 2. Focus on local intelligence, skill and networks to engage residents in the contact tracing process.
- Coordinate knowledge, data and intelligence to identify and respond to situations at the earliest stage and provide a responsive local outbreak management response across all settings.
- 4. Deliver an effective response to Variants of Concern and Variants Under Investigation where required.

•The local contact tracing team dealt with an increase in people being wrongly informed by NHS Test & Trace to extend self-isolation after re-testing within 90 days of a previous positive test

•Over 70% of residents were contacted who would not have been contact traced by the national system

•Work began to assess the option of moving to a 'Local Four' approach to contact tracing which bypasses the national system, potentially making contact tracing more effective and streamlined

October

btem

40% of cases in this period were of school age, an increase of 10% from the previous month. Conversations with
residents were predominantly centred around the clarification of isolation guidance, travel advice
and retesting within 90 days.

November

The local contact tracing team used a variety of investigative methods to quickly resolve issues arising from an error with the national Test and Trace database causing a backlog of Index cases and duplication of work

CONTACT TRACING & OUTBREAK MANAGEMENT

AIM: Identify local cases of COVID early and provide a rapid response though effective contact tracing and outbreak management with a particular focus on responding to the Omicron VOC

Contain Outbreak Management Funding until 31/03

	December	January	February	March	Q1 2022			
	Use full range of available (incl. common exposure reports & postcode coincidence reports) to identify & respond to situations at the earliest							
		Manitar abangas to roat	riationa/quidanaa/aaaa rataa % n	adal damand				
			rictions/guidance/case rates & n					
IDE	Update/adapt Local Outbreak Management Processes, including Case Management System, to reflect changing guidance/new developments & VC							
CITYWIDE	Xmas service delivery planning							
Ŭ		-March) options for contact tracing nouncements expected early Jan	, shaped by national					
		Gather, and	alyse, share & implement learnii	ng				

			Cheetham Ardwick
OUR 12 AREAS	Explore feasibility of adopting 'Local Four'	REVIEW	Crumpsall Longsight Moston Piccadilly Deansgate Fallowfield & Whalley Range

SUPPORT TO SELF-ISOLATE

AIM: Ensure residents comply with any legal instruction to self-isolate and have the support to enable them to do so

Autumn Highlights

Lead: Sophie Black

Objectives:

- Provide practical, emotional and social support to those who need it, working with key partners and learning from cases to develop and enhance our package of support.
- 2. Improve awareness of the need to self-isolate, how long for, its importance and the support available.

•12-month anniversary of the NHS Test & Trace Support Payments scheme, which had received an average of 37 applications per day (13,519 exc. duplicates) and paid out £2,943,000 to 5886 applicants



•Continued delivery and funding of the enhanced isolation support was agreed by the GMCA Pathfinder Programme Board.

•The geographical areas being targeted for enhanced support to self-isolate activity were changed from the 8 enhanced response areas to the 12 priority areas of collective action, resulting in increased activity

•The team reached out to a total of 2,551 residents across the city in this period (1980 in the 12 priority wards; 571 elsewhere in the city).

•The Support to Self-Isolate Team reached out to over 2,600 households in this period

•In total, 16,661 NHS Test & Trace Support Payment applications have been received

November

October

Manchester COVID-19

12-Point Plan: Winter 21/22

SUPPORT TO SELF-ISOLATE

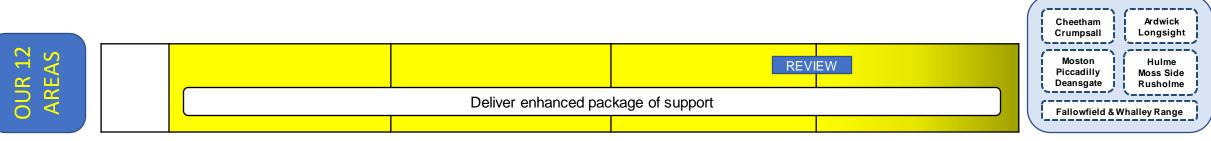
AIM: Ensure residents comply with any legal instruction to self-isolate and have the support to enable them to do so

12-Point Plan: Winter 21/22

Manchester COVID-19

NHS Test & Trace Support Payment Scheme to continue until 31/03

 December	January	February	March	Q1 2022				
Pr	ovide support & signposting to res	idents required to self isolate, us	ing learning from the GM Pilot					
	Deliver VCSE funding to 'plug the gaps' in existing support to self isolate offer							
Εx	I pand/update support to self isolate	l offer in response to feedback, ir	ncl. directory of OOH services					
	Deliver NH	S Test & Trace Support Paymer	nts					
	Use communications to support levels of compliance with periods of isolation							
Model options post-March, i	ncl. integrating with the wider hum	anitarian response activity						
	Gather, a	nalyse, share & implement learn	ing					
Participate in e	valuation of GM Pilot							

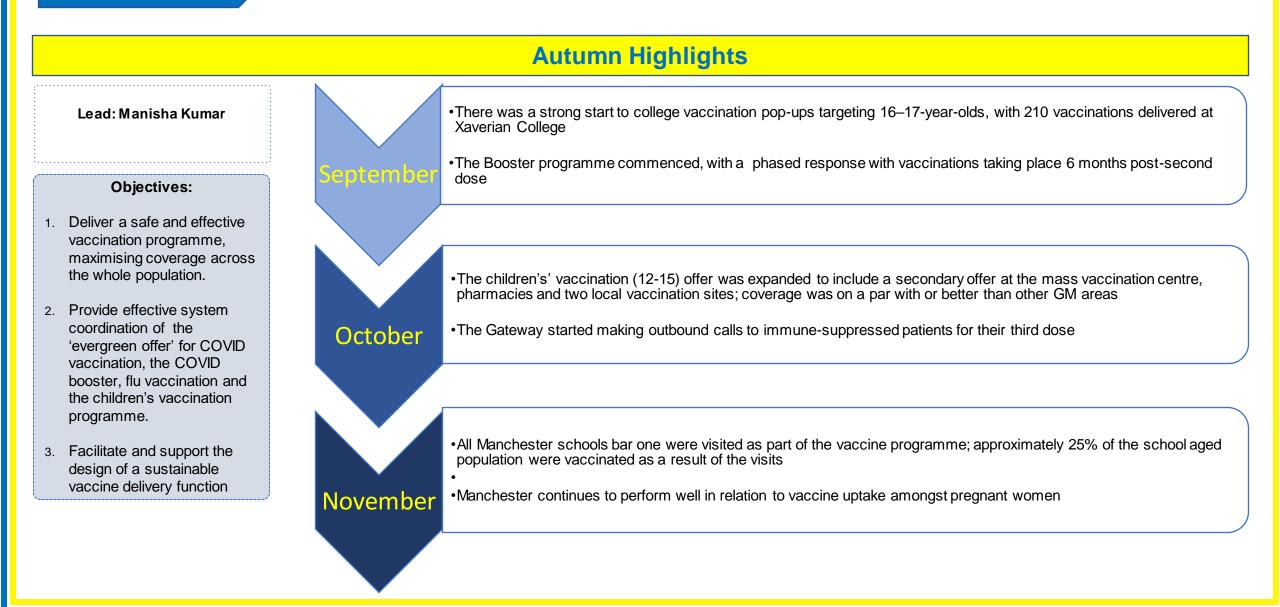


VACCINATION

AIM: Work with the NHS locally to drive up vaccination rates among those groups with lower uptake, ensure second vaccinations are administered and support the roll out of booster vaccinations

Manchester COVID-19

12-Point Plan: Winter 21/22



VACCINATION

CITYWIDE

AIM: Work with the NHS locally to drive up vaccination rates among those groups with lower uptake, ensure second vaccinations are administered and support the roll out of booster vaccinations

Manchester	COV	ID-19

12-Point Plan: Winter 21/22

 December	January	February	March	Q1 2022			
	"Evergreen'	Vaccination Offer for all JCVI o	cohorts				
	Second Doses for 16	I 6 /17 year olds and all ages who	are overdue				
	Booster programme:	1 : 40+ and planning for potential	wider cohorts				
	lmr	I munosuppressed 3rd dose					
12-15 year olds In/Out of School Offer – planning for potential 2 nd doses							
	Flu progra	 mme					
	Inequalities (e.g. pregnant w	vomen, asylum seekers, homele I	ess, Learning Disability)				
Deliver Vacc Programme Communications and Engagement Plan incl. targeted engagement within 'at risk' communities at neighbourhood level							
Delive	er Vaccine Equity Plan - targeted o	delivery plans for wards/commu	Inity groups with lowest coverage	9			

N N		REVIEW	Cheetham Ardwick Crumpsall Longsight
L A L		Targeted delivery	Crumpsan
			Moston Hulme
		Targeted comms & engagement	Piccadilly Moss Side Deansgate Rusholme
			Fallowfield & Whalley Range